



# Strategic Engagement Plan

## 2019-2022



June 2019

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# Introduction from the CEO

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Elena Bonometti



Tc\_m[m'σ j\_æ\_h\_næ[or\_[q\_ærpbc'h t']j i q\_m[œ] i n[\j pō  
Tj nđi 'krjbrfh n[i ^kj o i œ] gWc\_æ\_m'i[h 'nk\_[f d b' r æ°  
]j h h pi æt'g.[^\_m'nd'' \j [m'h\_h \\_m'σfd \_n[oj pnt'rd d b°  
C\_i o m'pi ^d b'k[rō \_m[i ^j æ\_rnd f\_cj g'\_m'œ'\_g°][g\_j''d d'g°  
l'd ^h tn\_g'^d] pnd b'c j r j pnt'krjbrfh n[m'pi d p\_[i ^'\_'] æ'\_  
[i ^c j r\_æ\_n\_ krjbrfh n[œ q\_[ 'k j r \_mpgkj o i œ] g'\_ h [f\_ h [ē m°  
]j i œd pōj i n'g' j pnt'rk'd'g' ]c[i b d b' r j r g°''

Wc\_i 'l[mœ\_ ^[oTj nđi 'd /, iž' ] pi ^[ 'noho\_bđ' kđi 'æ[oj i \_h dco\_sk\_] ođ [i j rb[i d[œ] i °  
nj 'pōj 'k j o i œ] g' i ^nj ^\_ ^d[œ'\_g' krjbrfh n lōr [nicd'bcg' qdđ] i [rb[i ^\_] i o\_m^d' i æ'\_rdco°  
kđ] \_'c\_ g' d b' h j m' ]j h h pi æd n \\_ ]j h \_h k j r \_m^ [i ^h j m' k\_j k g' g' d' g' n j ' ^d bi æt 'Y\_ōl°  
[g\_j 'n[r\_æ[or\_æj pōnj h \_[ ^d' d' i [g] g' n d' [i ^'] ] p n Tj nđi ' ]j p g' \\_ [œ'\_rdhf' j ' d' n j r i °  
np]] \_m r æ' krjbrfh n [i ^kj o i œ] g' \_ ]j h d b j q\_m c\_ g' d b' r h æ'\_ m æ [i 'krj k\_ g' b' æ'\_  
j rb[i d[œ] i ' ]j m [m' g' r [m' n j pnt' d' i j ' ^d bi æt ' ]j n' g°''

Ai ^nj 'n i' no\_kk\_ ^d' g' æ'\_ CEO rjg' r \_'nk\_ i oh p] c j ' /, iž' \_i b [b\_ ^d' i' noho\_bđ' ^d] pnt' d' i n °  
k pnc d b j p m\_ g' n' g' \\_ œ'\_ m' \_d' \_r c [oh [œ'\_ m' i ^r c\_ m' r \_r\_ g' j' i \_so [oh pōk' g' g' q\_ g' °''

W\_ g' j f\_ æ'\_ **Strategic Engagement Plan (SEP) 2016-2022** [n[ 'm'\_mi ] \_\pō [g\_j 'r \_g\_j h \_^°  
i \_r' d' k pōn °

Tj nđi 'c [n \\_ i [ ] c d' q d' b' m' h [r f [ \ g' \_m' pō g' d' h' krj q d' b' r \_ g' \_ d' b' ] n' h' d' d' i n j ' k\_j k g' d' °  
æj p n [i ^n j ' ] j h h pi æd n [ ] r j m W\_ nō A' r d' [ ] n' h j m' æ [i /' t' \_ [m' Hpi ^m' ^n j ' NGO n' r j h [ g' ]  
j q\_ m' æ'\_ r j r g' [ m' [ n f d' b' p n' g' ' n c [ m j p n' [ k k r j [ ] c' r æ'\_ æ'\_ h \_ W\_ n \_ n j ' h p] c' ' p r æ'\_ n k j o i œ] g' °  
] n j p n' r j r f i [i ^ [ m' m' [ ^t' g' ' n ] [ g\_j p n' h k [ ] o [i ^ m' [ ] c' \_ q\_ i ' h j m' k\_j k g' b j d' b' ] m [m' l i °  
 /, iž' r \_ \_i b [b\_ ^' S k r d' b' l' h k [ ] o ] j i n p g' i o n' r c j ' n k\_ ] d' g' d' d' i c\_ g' d' b' i j i k r j ' d' n' [ g\_ æ'\_ d' n' °  
 d h k [ ] o' g' ' c\_ g' Tj nđi ' æd f\_ ærpbc' j p m' pō m' noho\_b' t °

W\_ [m' \_nk\_ ] d' g' \_s] æ'\_ g' \_sk' g' m' [ 'q\_ n' i \_r [i ^'\_s] æd b' \_q\_ g' d' i j ' j p n' r j r f i [ °  
krjbrfh h d' b' r' h \_r j r f i r \_i j r ] [g' **Citizen Engagement for Sustainable Development** W\_ °  
 \\_ g' d' q\_ æd i \_r [ k k r j [ ] c' c [ n p i g' g' k j o i œ] g' d' h' k r j q\_ r \_ g' \_ d' b' [ ] r j m' \_i æd n' ^d' h' d' o' n °  
 ^\_ k [ r d' \_i o n [i ^' m' b' d' i n °

I [h' q\_ n' b' k r j p' ^' g' ' n c [ m' æ'\_ j p d j h \_ j ' ^d' h' noho\_bđ' ' krj b' m' m' Tc\_ **SEP 2019-2022** ' t j p' r' d' ^°  
 d' \_æ'\_ ] g' r d' b' k [ b\_ n j ' \_m [ ' k d' p m j ' ] j p m' \_n d' [œ] i \_æ'\_ k [æ' r [ t n' r \_ [ m' b j d' b' g' ' r [ g' [i ^°  
 c j r' r \_ g' j i j r' r \_ m' h [ f d' b' k r j b' m' m' ' lōd' h [ ' k d' p m' r \_r\_ g' j f\_ \_k' d' h' k r j q d' b' p k j i ' [ n' r \_h [ f\_ °  
 æd h' p r i t' \_m [ ] c d' b' / Ž' t' ] j h h pi æd n' d' \_æ'\_ i \_so' j p r i t' \_ [ m' ærpbc' ^d' h' ] o n [ g\_ h [ i t' h j m' °

]j h h pi ddn[i ^g[^\_m^ærpbc'd ^dn] on] [g\_ [i ^\_skg nā b'æ\_ kj o\_i dī g] `mkd] [dī i ^ærpbc°  
\_i c[i ]\_^k[rō \_mcdkn°°

Ij `o\_i 'c\_[mofobd] i [qdb[dī i ^\_n] nā\_^ [n] gh \d b[ 'h j pi d d 'l r [i oō 'd f\_ 'æ d h j h \_i oō °  
m] j bi d\_ 'æ [o t] n d i 'c [n [g m [ ^ t 'nk \_i o ^ \_ ] [ ^ \_ n ] gh \d b [ 'q \_ n b 'c d b c 'h j pi d d ^ \_ q \_ g k d b [ i ^ °  
nc [ nā b [ 'c j gh d ] \_ h k j r \_ nā b 'o fi n j m [ d d \_ h j ^ \_ g \_ c [ o c [ n i g p ] c \_ ^ h d d ] i n j ` g d \_ n °°

l o d h ^ æ r p b c ' æ [ o ē p r m \_ t g ' æ \_ g k j ` j i \_ h j pi d d ' æ [ o r \_ g ^ t [ m [ \ g \_ g \_ [ n d j n \_ æ \_ ` p g j  
r fi b \_ j ` k j o\_i dī g \ \_ j m ' p n ' S j h \_ k \_ [ f n [ m \ n d c o [ i ^ ^ æ \_ k [ æ g ' æ \_ h ' d h ] g [ m O æ \_ m [ m °  
k [ nā g g ' c d ^ \_ i ' [ i ^ [ n r \_ b j ' r \_ r d d h k r q \_ j p r h [ k n [ i ^ j p r p i ^ \_ m d i ^ d b j ` r c [ o d r d d f \_ °  
g ' m [ ] c \_ æ \_ h ' W \_ r d d ] g [ t n \ \_ j k \_ i ' g ' ^ d h ] j q \_ nā b i \_ r ^ d h ] d i n j i j p r i ē p r m \_ t °°

J j p r m \_ t n [ m i j o ^ \_ d l \_ ^ \ t ' h [ k n j n k g i n ' T c \_ t [ m ^ \_ d l \_ ^ \ t \_ æ \_ k \_ j k g \_ r c j [ m j i ' æ \_ h °  
T j n d i ' c [ n j i g ' n p ] ] \_ ^ \_ ^ æ r p b c ' æ \_ c [ m ' r j m i [ i ^ ^ \_ ^ d [ d i j ` n j ' h [ i t j q \_ m j ' h [ i t °  
t \_ [ m ' O p r i j k k j r p i d t i j r ' d i g ' b [ æ \_ n \_ æ j n \_ r c j [ m ' m [ ^ t ' g ' ē d ' p n d ' ^ \_ h j i n o f a i l b i r c [ o °  
] j p g ' m [ g g ' c [ k k \_ i ' ' g ' d ^ d p [ g g d \_ n g ' ] j h h pi d d n ^ ^ d h d o n [ i ^ ] j pi d d n ' g ' j p r i j r g ' ' d °  
] j h h pi d d n i r \_ m ` p g j n p k k j n \_ ^ g ' [ ] c d q \_ æ \_ d h d h i ' ` j n \_ æ \_ ` p p m °°

A ' n k \_ ] d g [ ] f i j r g ^ b \_ h \_ i o g ' j p r i d h i [ n b ' F j pi ^ \_ n i M ] g g ' M \_ g c d b [ i ^ [ g g \_ ] j g g [ b p \_ n \_ æ [ o °  
c [ q \_ ] g h \ \_ ^ \_ æ \_ h j pi d d [ g i b n d \_ ' c \_ m °°

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## Vision, Mission, Values and Problem Definition

### Vision

Dignity for All

### Mission

Tostan empowers communities to develop and achieve their vision for the future and inspires large-scale movements leading to dignity for all.

### Values

Love – Integrity - Respect  
Humility - Learning and Innovation - Sustainability  
Partnership and Dialogue - Passion and Pride in our Work

### Problem Definition

The lack of access to empowering formal and non-formal education, exacerbated by poverty and deeply entrenched harmful social norms creates an environment that fails to adequately prepare individuals and communities to realize their own vision for sustainable community wellbeing.





## Citizen Engagement for Sustainable Development: an overarching framework to amplify Tostan's scaling potential

A h j n o k r j h d d b i r [ t j n t j n d i g n ] [ g r \_ d b i d b i d g o p i ^ n d f \_ [ k r j b r h h \_ ] r o [ o ^ d h o d o i ^ ^ k [ r h \_ i o g q g r e [ o ] j h k g h \_ i o i [ i ^ i c [ i ] \_ n o n ] [ o ] i r d e d ] j h h p i d d n ' A n r [ n ^ \_ h j i n o h o ^ \ t [ i d d d g k d j o p i ^ n d f \_ i d / . i z i z \_ e \_ k r j b r h h [ o ] r j r h i m d g o ^ g ' **Citizen Engagement for Sustainable Development** ' C E S D ' c [ n i e \_ k j o i d d g g ' n \_ o d ' h j o i n j ] d g ^ t i [ h d n i e [ o n o m i b e \_ i \_ e \_ i n p n d d [ \ d d t j ' r \_ d b i d b i d \_ e \_ ] j h h p i d d n [ g r [ ^ t ] j q \_ m ^ \ t ^ e \_ C E P ' r c d j n d h p g i \_ j p n g \_ s o i ^ d b i n j h \_ \_ g h \_ i o i j ' r \_ d b i d b i d ' [ h p ] c d r b \_ m i p h \ n j ^ j h h p i d d n [ o [ ' r h ] o i j ' ^ e \_ ] j n o T e \_ ] \_ i o h g n o h o b t r j j p g \ \_ g ' d h k r j q \_ e \_ ' p i ] o i d i b j ^ e \_ C j p i ] d j ' ^ e \_ ' *Collectivités Territoriales* C T ' i [ \ g b i e \_ h \_ g ' p g d d e \_ d h r j g n [ i ^ m r k j i n d d d n d i r [ t n i e [ o [ m ] j i n o h i o r d e c p h [ i n o b c o n [ i ^ e \_ i n p n d d [ \ g \_ ^ q \_ g k h \_ i o b j [ g r [ i ^ r c d c i c [ q \_ b m [ o m ] j m r k j i ^ i ] \_ r d e e \_ q a d j i [ i ^ k g i n j ' ^ e \_ C j h h p i d d M [ i [ b \_ h \_ i o C j h h d d n ' C M C n ' d i e \_ d h o m d j n h ^ ^

T j n d i r d d d d d d j j i \_ i o h o \_ j j m o d ' M \_ ^ d [ ' Y j r h F j p d c j i \_ j ' ^ e \_ k j j m n o ^ k [ r h \_ i o i j ^ S \_ i \_ b [ g [ i ^ b \_ i \_ r h o [ ' h j ^ g [ o e \_ g q g j ' [ i \_ i o n ^ k [ r h \_ i o l o r d d j j q \_ m [ g r i C T n i e [ o ] j h k r h \_ k r h [ n d j r p r h g ] j h h p i d d n [ i ^ n j h \_ p r h [ i i \_ d b e \ j m a j j ^ n T e \_ k r j b r h h d b i r d d p d j ^ p k j i \_ e \_ ' [ ] o e [ o z e j ' ^ e \_ e f ! ' q d j b \_ n i \_ d b e \ j m a j j ^ n j ' ^ e \_ ^ k [ r h \_ i o c [ q \_ [ g r [ ^ t b j i \_ ^ e r j p b c ^ e \_ C E P ' c [ q \_ \_ n d \ g h c ^ ^ C M C n [ i ^ c [ q \_ i b [ b \_ ^ i \_ [ n i t q d j b \_ n i e r j p b c ^ e \_ k r j ] \_ m j ^ j r b [ i d d ^ ^ d p n d i ' A g j ' ^ e \_ C T j ' M \_ ^ d [ ' Y j r h F j p d c i r c d c i d e \_ n \_ [ o j ' ^ e \_ ^ k [ r h \_ i o d g g q \_ g j ^ b j q \_ m h \_ i o i r [ n k [ n o j ' ^ e \_ d d d g k d j o i ^ ^ \_ h j i n o h o ^ n d i d d [ i o \_ i e p n d r h [ i ^ ^ t i [ h d h ' F p r e \_ n g [ m d b i g b \_ e \_ m r d e ] j h h p i d d n b j q \_ m h \_ i o i ^ i j i b j q \_ m h \_ i o k [ r o \_ m j i e \_ n ] [ g b i g ^ ^ k [ r h \_ i o d g g q \_ g r d d j r h ' k g i n j n j k k d j [ o i g ' e \_ i o n m b d i ^ j ^ K j g [ ' i ^ g j e \_ m ] j p i o d n i r c \_ m T j n d i j k \_ r h o n ^ ^



## Tostan's 2022 Goals

### Strategic Goal One: Expanded Program Coverage with Strategic Concentration

Tj nđi 'c[n'\_sk[i ^\_^]j q\_rfb\_j`CEP[i ^k\_j noCEP'krjbrfh h d b' r d d ] m[ n\_^[ d i d i 'g ° j rb[i d\_ ^ ^ d' pnd i ' d r j pbc' r j ] d g i \_ s j rfn[i ^ ' d r j pbc' \_ i b[ b\_h\_ i o[ i ^ n' pkkj rō' r j h ^ d h d ] o[ i ^ ^ \_ k[ rō\_ i d g g\_ q\_ g °

Bt / // i f i Z ] j h h pi d d n ^ \_ d \_ [ i ^ g [ ^ ' d r j r i ' q d h i ' ] n r \_ d \_ d b \ [ n \_ ^ j i ' cph [ i ° rō b cō n' pkkj rō ^ \ t i \_ r ' d h k g h \_ i d d i j ' ^ \_ CEP °

Bt / // i f i Z [ g n [ ^ t o f d \_ ^ ] j h h pi d d n ^ p r a \_ m a \_ d r j p d h i ' ] n r \_ d \_ d b ' n p k k j r o ^ \ t ° k j n o C E P ' k r j b r f h n °

Bt / // [ g ^ d h d ] o g \_ q \_ g C j p i ] d d i [ o g [ n o j i \_ ^ \_ k [ r o h \_ i o j ' S \_ i \_ b [ g j r h p g \_ o \_ k g i n [ i ^ \ p ^ b \_ o i [ d b i \_ ^ r d e \_ e \_ q d h i j ' r \_ d \_ d b j ' ^ \_ ] j h h pi d d n ^ d ' e \_ d r o \_ m d j r b °

Tj nđi 'c[n'n\_g] o ^ ] j h h pi d d n ^ rō h k g h \_ i d d i j ' ^ CEP [ i ^ k j n o C E P ' k r j b r f h h d b ° j g r d b [ m \_ d \_ ^ g b d j ' ] j i ] \_ i o f d i ' g ' n o m i b a e \_ i r j ] d g i \_ s j r f n ' n H R [ i ^ S D G n i d ° n p k k j r o j ' i [ d i [ g [ i ^ ^ \_ ] \_ i o f d \_ ^ k g i n ' j m ] j i j h d [ i ^ n j ] d g ^ \_ q \_ g k h \_ i o °

Tj nđi 'c[n'm\_d \_ ^ [ i ^ r j g ^ j p o [ ' h j ^ p g \_ j m o f d d b ^ d h d ] o [ i ^ ^ \_ k [ r o h \_ i o g \_ q \_ g m k m n \_ i d d \_ n j i ' e \_ d r j g \_ n [ i ^ m n k j i n d d d n [ i ^ [ d b i h \_ i o r d e ' cph [ i rō b cō i [ i ^ S D G n ° T \_ ] c i d [ g n p k k j rō h k r j q d \_ ^ j r a e \_ ^ \_ q \_ g k h \_ i o [ i ^ d h k g h \_ i d d i j ' ^ k [ r o d k [ g r b ^ d h d ] o g \_ q \_ g k g i n [ i ^ \ p ^ b \_ o i e [ o ] ] j p i o j m o f d i [ i ^ i \_ ^ n j ' ^ \_ ] j h h pi d d n °

Tj nđi 'c[n'b[ d i [ d \_ ^ ^ d h d ] o r d \_ h j h \_ i o h j i ' d h k r j q \_ ^ r \_ d \_ d b ^ d r j p b c ' g ] [ g r h ^ d i ° k r j b r f h h d b [ i ^ ' d r j p b c ' k [ r o \_ m a k n r d e ^ \_ ^ r f d i j ' ^ C M C n g ' k g i [ i ^ d h k g h \_ i o n j ] d g h j \ d b [ d i [ ] d d d n °

### Strategic Goal Two: Refined Understanding of Impact

Tj nđi 'c[n[ m \_ d \_ ^ p i ^ \_ m d i ^ d b j ' ^ \_ n p n d i [ \ d d t j ' ^ CEP m n p g n r d e d ] j h h pi d d n ^ d ' o r h n j ' ° c \_ [ d e [ i ^ r \_ d \_ d b [ i ^ d ' o r h n j ' ^ \_ n j ] d g ^ t i [ h d n i e [ o p i ^ \_ r k d i e \_ n \_ m n p g n T j n d i ' c [ n ° b \_ i \_ r f o ^ [ i ^ o n o ^ c t k j e \_ n \_ n j i ' m [ ] c d b ] r o d ] g h [ m j ' ] j i ] \_ i o f d i ' r d e d ^ d h d ] o n [ i ^ \_ i d h n ^ \_ k [ r o h \_ i o n °

L j i b a p ^ d [ g n p ^ t j ' ^ \_ CEP ' c [ n k r j q d \_ ^ [ ^ ^ d i [ g \_ q d \_ i ] \_ m b [ m d b ^ e \_ n j ] d g ^ t i [ h d n ° r j h \_ i n \_ h k j r \_ r h \_ i o ] d d \_ i \_ i b [ b \_ h \_ i o n j ] d g i j r h n e [ o g [ ^ g ' i n t n o \_ h d ] c [ i b \_ [ i ^ m n p g d ^ d b i d t [ i ^ r \_ d \_ d b ^ k [ r o d p g r g ' c \_ [ g e t \_ d \_ n ] n r j h \_ i [ i ^ ] c d m i [ i ^ e \_ ° n p n d i [ \ d d t j ' ^ e j n \_ m n p g n j q \_ r o h \_ \_ L \_ [ m d b n i c [ q \_ \ \_ i [ k k d \_ ^ g ' n o r h o \_ b d [ i ^ k r j b r f h h [ e ] ^ \_ ] d h i n °

Tj nđi 'c[n[ n o m i b a e \_ i ^ h j i d j n i b i n t n o \_ h [ \ g \_ g ' o n o c t k j e \_ n \_ n j i ' m [ ] c d b ] r o d ] g h [ m j ' ] j q \_ r f b \_ d ^ d h d ] o n [ i ^ \_ i d h n ^ \_ k [ r o h \_ i o n °





## Operational Goals

### Operational Goal One: Tostan has improved operational systems for scale

Lh krjq ^nd [i] d ghj ^g b [i ^mkj rai b d] g^d b \pnd \_mhj ^g b j m [ ] c n [ g b k [er [t°  
M [sdh du ^ \_d di] dn \\_σ \_ j k\_rh [i [g] j non \ [ ] f \_i ^ ] j non [i ^ j prth k [ ] o°  
Sp [ ] \_m p g [ ] cd q ^ \_ ] j i j h dn j ^ n [g °

### Operational Goal Two: Tostan has improved funding opportunities and revenue streams to support scale

Spnd d \_ ^ ^ d \_ m d [ g i j ^ m q \_ i p \_ non [ h n d ] g ^ d b T j n d i b \_ i \_ r h o ^ d ] j h \_ j m °  
^ d [ i ] d g n \_ p r t t °  
D \_ q \_ g k \_ ^ k [ r o \_ m c d k n i r d e i \_ r ^ j i j m [ i ^ n j p r h \_ n i r c j ^ p i ^ n ] [ g b n ] [ g ^ k r h e \_ t °  
A ] c d q ^ [ o g [ n o ^ k \_ [ i i p [ g m q \_ i p \_ b r j r e °

### Operational Goal Three: Tostan has improved organizational structures to support scale and sustainability

C j i d p \_ ^ m d j r h \_ h \_ i o [ i ^ \_ s k [ i n d i j ^ N [ g ] j m d [ g ] i n r h g °  
E a j g \_ ^ T j n d i n d o \_ r h [ g i [ g n p k k j r o q [ h n i [ i ^ n o p ] o m n i g ^ \ \_ n o n p k k j r o ] j m d [ o ^  
n o r h o b t [ i ^ n ] [ g ° °  
D \_ q \_ g k \_ ^ h \_ e j ^ n j m i n p r d b b \_ i ^ m \_ i n d d \_ [ k k r h [ ] c \_ n d f \_ i [ ] r h m e \_ T j n d i °  
j r b [ i d [ g ] i ° °  
L h k r j q ^ h j d [ g i j ^ [ g i n d ^ \ t i n t n o \_ h [ d i b h \_ ] c [ i d h n n t n o \_ h n j n i k \_ n j r h [ i ] \_  
\_ q [ g [ g ] i [ i ^ ] m [ g ] i j ^ ] [ m \_ n k [ e j k k j n p i d d n °  
L h k r j q ^ n d ^ ^ o f d d b [ i ^ n d ^ ^ \_ q \_ g k h \_ i o n t n o \_ h n °  
L h k r j q ^ n d ^ ^ j i \ j [ m d b [ i ^ o f d d b i n t n o \_ h n i g ^ d ] g ^ \_ h j m k r h b r h n o f d d b °  
L h k r j q ^ f i j r g ^ b \_ h [ i [ b \_ h \_ i o n t n o \_ h n °  
T j n d i c [ n [ g [ ^ m c d k ^ \_ q \_ g k h \_ i o [ i ^ n p ] ] \_ m g i k g i d i k g ] \_ g ^ n p k k j r o g i b o r h °  
n [ g [ i ^ c \_ [ g e t b r j r e °





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<p><b>Guinea</b></p>	<p>li ] m[ n[ d[ b[ Cj q_ r[ f[ b_ ^ d[ h] o°          CEP°          Pr[ h] j i °          Yj p[ a[ °          CESD°          RPP°          P S°          S] ] M] \°          R_ k[ g] [ a] i °          li ` g_ i ] _ [ ` b[ g] \ [ g_ h] j q_ h_ i o°</p>	<p>° ° fl_ ` g_ b[ ] t° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>	<p>° ° ž_ ` CEP° i [ ° i [ ° i f[ i° CEPD° i [ ° i [ ° / i° S] ] M] \° TBD° TBD°</p>	<p>° ° i [ ° i [ ° i [ ° fl_ ` CEPD° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° TBD° TBD° i /_ ` CEP° i [ ° i [ ° i f[ i° CEPD° i [ ° i [ ° / i° S] ] M] \° TBD° TBD°</p>
<p><b>Mali</b></p>	<p>li ] m[ n[ d[ b[ Cj q_ r[ f[ b_ ^ d[ h] o°          CEP°          Pr[ h] j i °          Yj p[ a[ °          CESD°          RPP°          P S°          S] ] M] \°          R_ k[ g] [ a] i °          li ` g_ i ] _ [ ` b[ g] \ [ g_ h] j q_ h_ i o°</p>	<p>° ° ž_ ` g_ b[ ] t° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>	<p>° ° i [ ° i [ ° i [ ° i !° CEPD° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>	<p>° ° ž_ ° i [ ° i [ ° i !° CEPD° i [ ° i [ ° i [ ° i [ ° TBD° TBD°</p>
<p><b>Other countries (e.g. Mauritania)</b></p>	<p>li ] m[ n[ d[ b[ Cj q_ r[ f[ b_ ^ d[ h] o°          CEP°          Pr[ h] j i °          Yj p[ a[ °          CESD°          RPP°          P S°          S] ] M] \°          R_ k[ g] [ a] i °          li ` g_ i ] _ [ ` b[ g] \ [ g_ h] j q_ h_ i o°</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ °</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ °</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ °</p>	<p>° ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° i [ ° TBD°</p>

**Key:** CEP° Cj h h pi d[ t° E h k j r \_ r h \_ i o P r h b r f h °  
 RPP° R\_ d ] j n h \_ h \_ i o j ` P [ m i d g P r h ] a \_ n °  
 P S° P \_ [ ] \_ [ i ^ S \_ ] p r a t t °  
 CESD° C a d l i ° E i b [ b \_ h \_ i o j n S p n d d [ \ g \_ D \_ q \_ g\_ k h \_ i o °  
 S] ] M] \° S] ] d g M] \ a] i °  
 i [ ° i j o [ k k g] [ \ g °  
 TBD° g \_ \ \_ ^ \_ q \_ g\_ k \_ ^ d [ p k ] j h d b n [ g\_ k g i i d b [ ] a] i °  
 /\_ i! ° i a n d n j h \_ ] [ n \_ n d ] g ^ \_ n j h \_ ] j h h p i a d n r h k r h e ] o n [ g m [ ^ t p i ^ \_ m [ t ° °  
 Cj h h p i a d n n \_ g ] o ^ g k [ n d k [ o \_ d ] P j n o C E P k r h b r f h n R P P P S h [ t \ \_ \_ d \_ n j ] h h p i a d n c j n a i b a \_ C E P °  
 k r h n j a d h n o b t j n j j h h p i a d n [ g m [ ^ t d ] g ^ \_ ^ d i a \_ C E P g d g i [ \ j q ° °

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